

Strategic Plan Review Project - State of the City Report

Strategic Alignment - Enabling Priorities

Public

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City Finance and Governance Committee

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EXECUTIVE SUMMARY

Council's Strategic Plan Review Project (the Project) seeks to provide a clear vision and position on the direction that Council will prioritise for the community for the next four years. The Project will fulfill Council's obligations under Section 122 of the *Local Government Act 1999 (SA)*.

There are three key deliverables for the Project:

- State of the City Report
- Strategic Management Framework Review
- 2024-2028 Strategic Plan

This report presents the first key deliverable of the Project, the State of the City Report, for Council's consideration and noting, provided as **Attachment A**.

Council seeks to adopt the new Strategic Plan prior to the end of 2023, to ensure that future service, program and project delivery can be planned, prioritised and funded in line with the 2024-2028 Strategic Plan.

To ensure the adoption can occur by the end of this year, a Project Timeline has been prepared and provided within **Attachment B** of this report.

RECOMMENDATION

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL:

THAT COUNCIL

1. Notes the State of the City Report, contained in Attachment A to Item 4.2, on the Agenda for the meeting of the City and Finance and Governance Committee held on 18 July 2023.
2. Endorses the project timeline for the Strategic Plan Review Project, contained in Attachment B to Item 4.2, on the Agenda for the meeting of the City Finance and Governance Committee held on 18 July 2023.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	Not as a result of this report
23/24 Budget Allocation	Not as a result of this report
Proposed 24/25 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
23/24 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (e.g., maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. The Strategic Plan Review Project (the Project) will provide a clear vision and position on the direction that Council will prioritise for the community for the next four years. The State of the City Report is the first of three key deliverables that will support the delivery of the Project. The other key deliverables are the Strategic Management Framework, and the new Strategic Plan.
2. The State of the City Report (the Report) draws upon a wide range of data and resources to capture the attributes, opportunities and challenges to inform the strategic planning process for the City of Adelaide. The identified attributes, opportunities and challenges are viewed through political, environmental, social, technological, legislative and economic lenses. Global, national and state matters are also considered.
3. The content of the Report is arranged under four themes:
 - a. Changing Community Profile – provides an overview of the community and into the future including demographic characteristics and the role of overseas migration in shaping the city.
 - b. Global Challenges – provides an overview of global issues that could impact the City of Adelaide such as climate change and water security.
 - c. Community and Built Form – considers community health and how it relates to the physical environment.
 - d. Culture and Economy – considers the culture and cultural heritage of the city and how this links to economic outcomes.
4. These themes are an intentional departure from the traditional social, economic, environmental framework to capture the overlapping and symbiotic nature of these concepts.
5. Across the four themes, 34 policy implications were identified. These policy implications should be considered through the lens of the City of Adelaide as a capital city, and its roles in service provision, advocacy, valued partner and leader of the local government sector.
6. The Project Timeline is attached to this report (**Attachment B**), and outlines the key touch points with Council throughout this process. The next step contained within the attached timeline is for a Vision and Themes workshop to be held on 25 July 2023. There will also be further workshops with Council, to facilitate discussion around Vision and Themes.

ATTACHMENTS

Attachment A – State of the City Report

Attachment B – Project Timeline

- END OF REPORT -